





JUNE 2019

Piedmont Office Realty Trust, Inc. (also referred to herein as "Piedmont" or the "Company") (NYSE: PDM) is an owner, manager, developer and operator of high-quality, Class A office properties in select sub-markets located primarily within eight major eastern U.S. office markets. The Company's geographically-diversified portfolio is comprised of almost \$5 billion in gross assets and approximately 17 million square feet. The Company is a fully-integrated, self-managed real estate investment trust (REIT) with local management offices in each of its major markets and is investment-grade rated by Standard & Poor's (BBB) and Moody's (Baa2).

We use market data and industry forecasts and projections throughout this presentation which have been obtained from publicly available industry publications. These sources are believed to be reliable, but the accuracy and completeness of the information are not guaranteed. Certain statements contained in this presentation constitute forward-looking statements which we intend to be covered by the safe-harbor provisions for forward-looking statements contained in Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934, as applicable. Such information is subject to certain risks and uncertainties, as well as known and unknown risks, which could cause actual results to differ materially from those projected or anticipated. Therefore, such statements are not intended to be a guarantee of our performance in future periods. Such forward-looking statements can generally be identified by our use of forward-looking terminology such as "may," "will," "expect," "intend," "anticipate," "believe," "continue" or similar words or phrases that are predictions of future events or trends and which do not relate solely to historical matters. Some examples of risk factors that could cause our actual results and expectations to differ materially from those described in our forward-looking statements are detailed in our most recent Annual Report on Form 10-K and other documents we file with the Securities and Exchange Commission ("SEC"). Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this presentation.

Unless the context indicates otherwise, the term "properties" as used in this document and the statistical information presented in this document regarding our properties include our wholly-owned office properties and our office properties owned through consolidated joint ventures, but exclude one out-of-service property as of March 31, 2019.

The information and non-GAAP financial terms contained in this presentation do not contain all of the information and definitions that may be important to you and should be read in conjunction with our Annual Report on Form 10-K for the year ended December 31, 2018, and our quarterly report on Form 10-Q for the period ended March 31, 2019 along with our other filings with the SEC. Other information important to you may also be found in documents that we furnish to the SEC, such as our Quarterly Supplemental Information dated as of March 31, 2019. Such documents are available at www.sec.gov and under the heading Investor Relations on our website at www.piedmontreit.com.

Unless otherwise noted, all financial and statistical information contained in this presentation is as of March 31, 2019, includes all in-service properties, excludes one out of service property, and is adjusted on a pro forma basis for the acquisition of Galleria 100 in Atlanta, GA.



POINTS OF DISCUSSION

## **CORPORATE OBJECTIVES**

Concentrate Ownership in Specific Submarkets Balance of CBD, Urban Infill and "Hub-urban" Locations Across Our Core Markets

### Positioned to Drive Value and Income Growth Buy... Fix... Harvest... Redeploy Accretively

Low Expirations and \$30 mm of Contractual Cash NOI Yet to Commence Average 160 bps Spread between Acquired and Disposed Assets

Capture Redevelopment & Development Opportunities Enhance / Scale Amenities, Pre-Built Strategies Ground-up Development

> **Provide Compelling Value for Tenants** High Quality Product at a Competitive Basis... With a Focus on Amenities & Unique Environments

## **2019 YTD HIGHLIGHTS**

- Decreased exposure to SW Washington DC submarket with sale of One Independence Square for \$508/SF; Washington ALR now at 12%
- Increased position in Galleria submarket to 1.3 million square feet with the acquisition of Galleria 100 and adjacent land site for \$95M; Atlanta ALR now at 14%
- Listed for sale 500 West Monroe in Chicago
- Market leading improvements at SunTrust Center, US Bancorp Center, and Galleria assets underway
- Announced 71,000 square foot lease with WeWork in Orlando, backfilling over half of the SunTrust space with minimal downtime
- Extended NYS lease on a short-term basis to conclude lease documentation
- Completed CEO transition



PIEDMONT CORPORATE OVERVIEW

# WHO IS PIEDMONT?





**GLENRIDGE HIGHLANDS TWO** Atlanta, GA



#### ARLINGTON GATEWAY ARLINGTON, VA

QUALITY, DISTINCTIVE PORTFOLIO

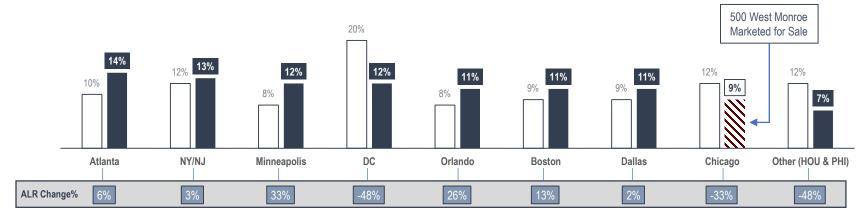
ACCRETIVE CAPITAL RECYCLING

FINANCIAL STRENGTH AND FLEXIBILITY

LOCAL OPERATIONAL MANAGEMENT

## **EIGHT OF THE NATION'S LARGEST MARKETS:**

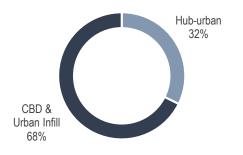
Well-located, Amenitized Office Environments – CBD, Urban Infill & "Hub-urban" Nodes



□ Mar-17 ■ Mar-19

#### **Portfolio Location**

(as % of ALR as of 3/31/2019, including pro forma adjustments for Galleria 100)

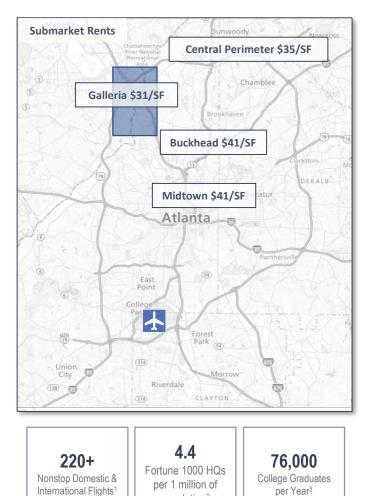


#### Market and Submarket Criteria Guide Portfolio Enhancement

- ✓ Favorable business environment / supportive local government
- ✓ Strong education centers
- Proximity to transportation hubs
- Ample size and scale for liquidity
- ✓ Fragmented / limited REIT ownership
- ✓ Heavy amenity base



## **ATLANTA - NORTHWEST SUBMARKET**



population<sup>2</sup>

per Year<sup>3</sup>









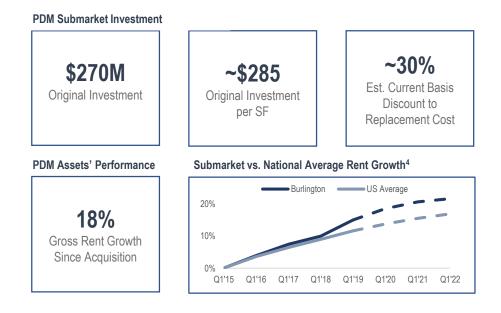
## ATLANTA - GALLERIA AMENITY BASE





## **BOSTON - BURLINGTON SUBMARKET**



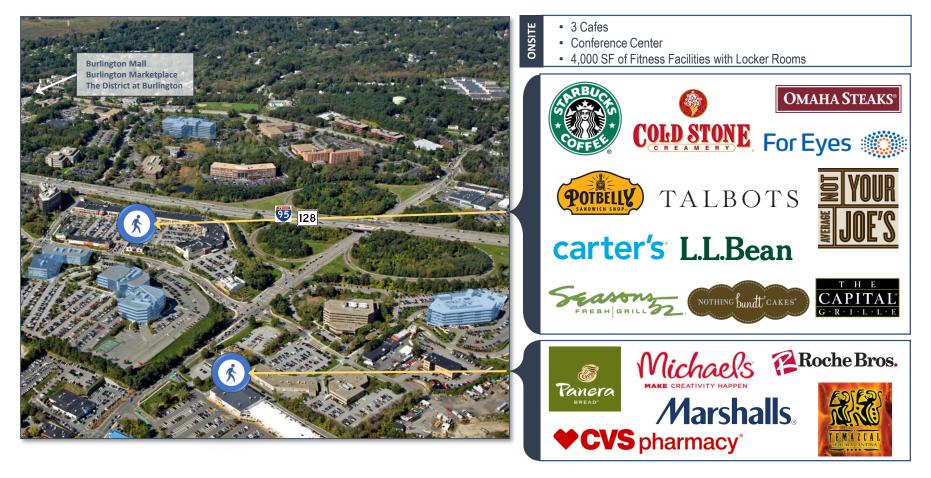






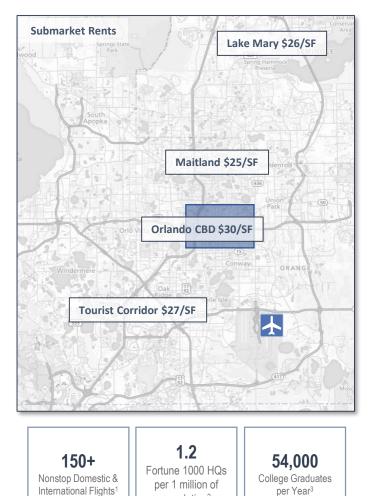


## **BOSTON - BURLINGTON AMENITY BASE**





# ORLANDO - CBD

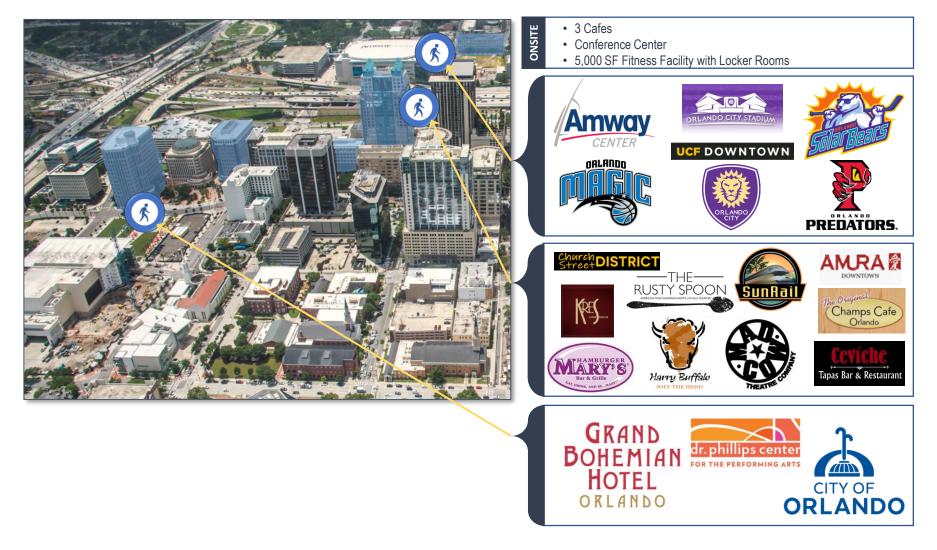


population<sup>2</sup>





## **ORLANDO – CBD AMENITY BASE**



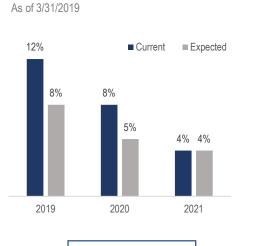


## **ORGANIC NOI GROWTH**



Estimated cash / accrual rollup on large leases

### Proforma Lease Expirations (% of ALR 5)

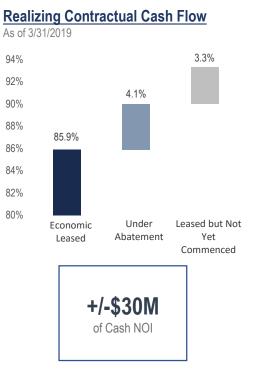


**7%** Avg. Annual expiration next five years <sup>6</sup>

#### Progress Update:

PIEDMONT

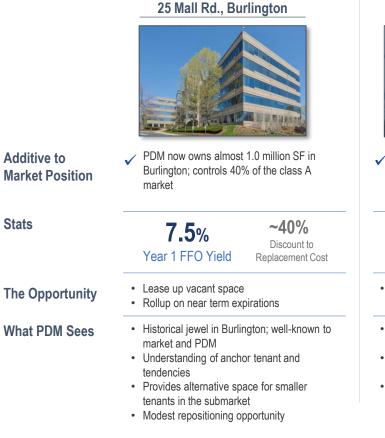
- SunTrust: 71,000 SF lease signed Q2 2019 with WeWork expected to commence with only nine months downtime
- Wendy's/Arby's: advanced discussions with prospect(s)
- NY State: renewal negotiation and documentation in advanced stages
- NY City: advanced renewal discussions



**Expected:** Represents pro forma expirations after signing anticipated renewal leases

ACCRETIVELY RECYCLING CAPITAL- SINCE 2014, PIEDMONT HAS RECYCLED \$1.2 BILLION OF DISPOSITION CAPITAL INTO REAL ESTATE ASSETS AT ROUGHLY 160 BPS HIGHER YIELD THAN DISPOSED ASSETS

### **Recent Acquisitions as Redeployment Evidence**



#### Excelsior Blvd., Minneapolis



PDM now owns almost 1.2 million square feet in the West/SW submarkets; leading position in Minneapolis MSA

10.2% ~50% Discount to Replacement Cost

- · Lease restructure and/or re-lease of anchor
- \$27 million of contractual net rent from an Arated credit tenant through 2023
- Pre-eminent on-site amenity offering in the market
- Proximity to planned Light Rail station connecting the SW suburbs to the CBD (funded and scheduled to operate in 2023)

#### Galleria 100, Atlanta



 PDM now owns almost 1.3 million square feet in the Cumberland/Galleria submarket; controls the majority of this class A office park

> 7.5% ~50% 2020 FFO Yield Replacement Cost

- Oraște a deminant resitier în the submeriet
- Create a dominant position in the submarket
   Tailwinde from Sup Truct Park development
- Tailwinds from SunTrust Park development
- Achieve operational and marketing synergies with the acquisition, becoming the preeminent office owner in the Galleria Office Park, which is best in class in the submarket
- Walkable to one of the premier placemaking developments in Atlanta (The Battery & SunTrust Park - a 1.5M SF mixeduse retail & entertainment environment)



# REIMAGINING THE PORTFOLIO

# PIEDMONT IS SELECTIVELY IDENTIFYING REPOSITIONING OPPORTUNITIES TO CREATE ADDITIONAL VALUE

### Rationale for Investment

- Activate and energize the environment for tenants
   ✓ User needs are evolving; place-making emphasis
- Compelling pro-forma returns
   ✓ Unique environments garner premium rents
- Fraction of the risk associated with development
   ✓ Effectively pre-leased

- Basis remains at significant discount to development
   ✓ Value proposition firmly intact
- Flexibility- small project size, shorter timeframe ✓ Conservative approach, easier to pivot
- Further entrench position in a core market holding

   ✓ Focused on existing submarket footholds

#### 200 South Orange Avenue- Orlando

Net Book Basis (excl. project costs)\* Est. investment Pro-forma basis Est. replacement cost

Market rents



~\$29.00/SF

Activated lobby, CBD's first food hall, redesign outdoor park, new rooftop terrace



### Galleria 200- Atlanta

Net Book Basis\* Est. investment Pro-forma basis Est. replacement cost

Market rents



~\$32.00/SF

Activated lobby, tenant lounge, game room, communal outdoor space with putting green, new fitness facility with showers/lockers







## SELECTIVE DEVELOPMENT TO EXPAND LARGE-SCALE POSITIONS



**1,000,000 SF** Lake Mary, FL Adjacent to 400 & 500 TownPark

Land Basis: \$6.3M Submarket Class A Direct Vacancy: 8.3% (Lake Mary)\*



250,000 SF Atlanta, GA Adjacent to Glenridge Highlands One & Two Land Basis: \$2.0M Submarket Class A Direct Vacancy: 15.5% (Central Perimeter)\*



**250,000 SF** Atlanta, GA Adjacent to The Medici Land Basis: \$2.7M Submarket Class A Direct Vacancy: 13.5% (West Buckhead)\*



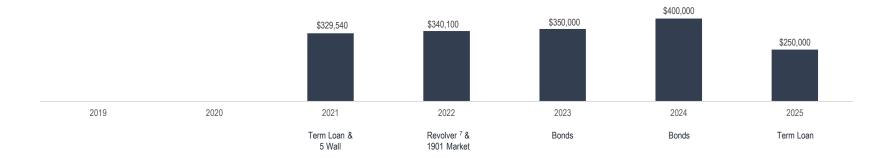
**150,000 SF** Atlanta, GA Adjacent to Galleria 100, 200, & 300 Land Basis: \$3.5M Submarket Class A Direct Vacancy: 16.8% (Northwest)\*



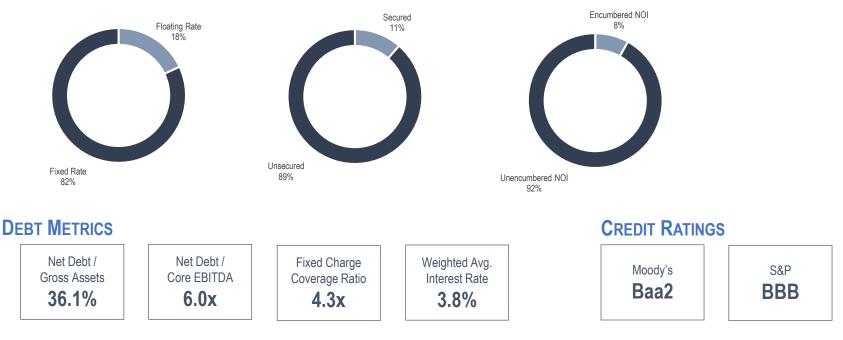
500,000 SF Irving, TX Adjacent to 6011, 6021 & 6031 Connection Drive Land Basis: \$2.8M Submarket Class A Direct Vacancy: 15.0% (Las Colinas)\*



# LADDERED DEBT MATURITY SCHEDULE



**DEBT PROFILE** 





## **REAL ESTATE IS A LOCAL BUSINESS**

Piedmont maintains four regional offices to ensure local expertise is leveraged and relationships are cultivated within our markets.



MIDWEST REGION - CHICAGO Chicago and Minneapolis 8 buildings 3.6 million SF

NORTHEAST REGION - WASHINGTON New York, Boston, and Washington, DC

21 buildings 6.1 million SF

SOUTHEAST REGION - ATLANTA

Atlanta and Orlando 14 buildings 4.4 million SF

SOUTHWEST REGION - DALLAS Dallas 12 buildings 2.7 million SE



**Tom Prescott** EVP, Midwest Region 34 Yrs of Market Experience



**Bob Wiberg** EVP, Northeast Region 31 Yrs of Market Experience



George Wells EVP, Southeast Region 22 Yrs of Market Experience

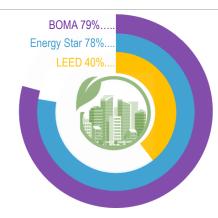


Joe Pangburn EVP, Southwest Region 35 Yrs of Market Experience

### SUSTAINABILITY...Committed to Initiatives

Piedmont leverages industry partnerships including BOMA, ENERGY STAR, and U.S. Green Building Council, to advance the energy and sustainability performance of its assets.





Piedmont values operational excellence and is committed to continual improvement in resource efficiency and sustainability.

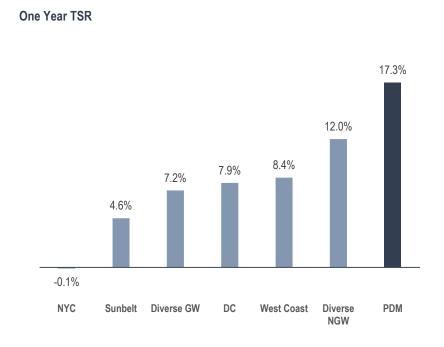
In 2017, Piedmont's energysaving initiatives resulted in savings of over 5.7 million kWh.\*



All information as of March 31, 2019 (adjusted for Galleria 100 acquisition). Geographic summary includes one out of service property. \*Updated 2018 information will be available in Q3 2019.



## PIEDMONT REMAINS FOCUSED ON DELIVERING RESULTS FOR OUR SHAREHOLDERS AND GROWING NAV



**Green Street Estimated NAV - Growth** 





Source: SNL West Coast: KRC, DEI, HPP SunBelt: HIW, CUZ

NYC: VNO, SLG, ESRT Diverse GW: BXP, PGRE, CXP

DC: JBGS, OFC, WRE

Diverse NGW: BDN, CLI, FSP

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Corporate Overview	As of 3/31/2019 * Includes pro forma adjustments for galleria 100 where noted
Ticker (NYSE)	PDM
Equity Market Cap as of 5/30/2019 (billions)	\$2.5
Three-Year Total Return (5/27/16-5/30/19)	17.4%
Gross Assets (billions)*	\$4.6
Ratings (Moody's/S&P)	Baa2/BBB
Debt (billions)*	\$1.7
Net Debt to Gross Assets*	36.1%
Net Debt to Core EBITDA* 8	6.0 x
Dividend / Yield as of 5/30/2019	\$0.84 / 4.2%

Portfolio Overview <sup>9</sup>	As of 3/31/2019 Includes pro forma adjustments for galleria 100
Square Feet (millions)	16.3
Number of In-Service Properties	54
% Leased	93.3%
Weighted Average Lease Term	6.3 years
Annualized Lease Revenue (millions)	\$527.2
Asset Quality (Green Street Office Sector Update, 3/13/2019)	A-
% of SF Energy-Star Rated (Includes Out of Service Property)	78%



1155 PERIMETER CENTER WEST Atlanta, GA



US BANCORP CENTER Minneapolis, MN



PARK PLACE ON TURTLE CREEK Dallas, TX

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# **APPENDIX - FOOTNOTES**

- 1 Source: Hartsfield-Jackson Atlanta International Airport website, Boston Logan International Airport website, & Orlando International Airport website, respectively.
- 2 Source: Kaggle 2018 Fortune 1000 Information, US Census Bureau 2017 Population Estimates.
- 3 Source: DataUSA.io (Data includes Athens-Clarke County/University of GA for Atlanta/Galleria submarket).
- 4 Source: CoStar historical and projected rent growth as of Q1'19.
- 5 Annualized rental income associated with newly executed leases for currently occupied space is incorporated herein only at the expiration date for the current lease. Annualized rental income associated with such new leases is removed from the expiry year of the current lease and added to the expiry year of the new lease.
- 6 After signing anticipated renewal leases with NY State and NY City.
- 7 The \$500 million unsecured revolving credit facility has an initial maturity date of September 30, 2022; however, there are two, six-month extension options available under the facility providing for a total extension of up to one year to September 29, 2023.
- 8 For the purposes of the calculation, we annualize the quarter's Core EBITDA and use the average daily balance of debt outstanding during the period, less cash and cash equivalents and escrow deposits and restricted cash as of the end of the period.
- 9 Statistical information includes all in-service properties and excludes one out-of-service property as of March 31, 2019, unless otherwise noted.

